

## CLAIMS

What is claimed is:

- 1           1.     A method comprising:  
2                 receiving, in a computer system, a set of alternative choices;  
3                 receiving, in the computer system, a set of criteria by which the set of  
4     alternative choices may be evaluated;  
5                 receiving, in the computer system via a data network coupled to the  
6     computer system, a set of assessments sent to the computer system by a set of individuals  
7     via the computer network, the assessments corresponding to respective criteria from the  
8     set of criteria and comprising a set of weights that indicate importance of respective  
9     criteria from the set of criteria and a set of evaluations that correspond to possible  
10    attributes of the respective criteria; and  
11                 based on the assessments, providing a relative analysis of the alternative  
12    choices;  
13                 wherein the assessments include pairwise comparison combined with direct  
14    entry.
- 1           2.     The method of claim 1, wherein the assessments include evaluation of  
2     alternatives using pairwise comparison combined with direct entry and multiple choice.
- 1           3.     The method of claim 2 including determining a shift constant.
- 1           4.     The method of claim 1 including determining a shift constant.

2           5.       The method of claim 4, wherein the determination of a shift constant  
3 comprises reference to a substantially ideal choice.

1           6.       The method of claim 1, including performing a sensitivity analysis.

1           7.       The method of claim 1, wherein direct entry comprises using a value  
2 function to determine grades.

1           8.       The method of claim 1, including combining assessments of criteria to form  
2 analysis of respective criteria not directly assessed by the set of individuals.

1           9.       A method comprising:  
2               receiving, in a computer system, a set of alternative choices;  
3               receiving, in the computer system, a set of criteria by which the set of  
4 alternative choices may be evaluated;  
5               receiving, in the computer system via a data network coupled to the  
6 computer system, a set of assessments sent to the computer system by a set of individuals  
7 via the computer network, the assessments corresponding to respective criteria from the  
8 set of criteria and comprising a set of weights that indicate importance of respective  
9 criteria from the set of criteria and a set of evaluations that correspond to possible  
10 attributes of the respective criteria; and  
11               based on the assessments, providing a relative analysis of the alternative  
12 choices;

13 wherein the assessments include pairwise comparison combined with multiple  
14 choice.

1 10. The method of claim 9, wherein the assessments include evaluation of  
2 alternatives using pairwise comparison combined with direct entry and multiple choice

1 11. A system comprising logic in a computer system that:  
2 receives a set of alternative choices;  
3 receives a set of criteria by which the set of alternative choices may be  
4 evaluated;  
5 receives, via a data network coupled to the computer system, a set of  
6 assessments sent to the computer system by a set of individuals via the computer  
7 network, the assessments corresponding to respective criteria from the set of  
8 criteria and comprising a set of weights and a set of evaluations; and  
9 based on the assessments, provides a relative analysis of the alternative  
10 choices;  
11 wherein the assessments include pairwise comparison combined with at least one  
12 of direct entry and multiple choice.

1 12. The system of claim 11, wherein the logic comprises software.

1 13. The system of claim 11, wherein the logic comprises electronic hardware.

1           14.    The system of claim 11, including determining of weights using pairwise  
2 comparison combined with direct entry.

1           15.    The system of claim 11, including evaluating alternatives using pairwise  
2 comparison combined with multiple choice.

1           16.    A method comprising:  
2                    receiving, in a computer system, a set of alternative choices;  
3                    receiving, in the computer system, a set of criteria by which the set of  
4 alternative choices may be evaluated;  
5                    receiving, in the computer system via a data network coupled to the  
6 computer system, a set of assessments sent to the computer system by a set of individuals  
7 via the computer network, the assessments corresponding to respective criteria from the  
8 set of criteria and comprising a set of weights and a set of evaluations, and wherein the  
9 assessments include pairwise comparison;  
10                  providing a solution that avoids iterative computations; and  
11                  based on the solution, providing a relative analysis of the alternative  
12 choices.

1           17.    The method of claim 16, wherein the solution comprises determining an  
2 inverse matrix.

1           18.    The method of claim 16, wherein the solution comprises:

2 determining at least one pairwise comparison matrix corresponding to at least one  
3 individual from the set of individuals;  
4 determining a cardinality matrix corresponding to the pairwise comparison  
5 matrices;  
6 determining a cardinality summation matrix comprising the row totals of the  
7 cardinality matrix;  
8 determining an intermediate matrix by subtracting the cardinality matrix from the  
9 cardinality summation matrix;  
10 determining an inverse intermediate matrix by evaluating the matrix-inverse of the  
11 intermediate matrix;  
12 determining a summation pairwise matrix by summing together the pairwise  
13 comparison matrices; and  
14 based on a multiplication of the inverse intermediate matrix, the summation  
15 pairwise matrix and a unit column vector; providing a relative analysis of the alternative  
16 choices.

1 19. The method of claim 16, wherein the relative analysis of the alternative  
2 choices comprises determination of a measure of consistency of the assessments.

1 20. The method of claim 16, including leaving blank a respective entry in the  
2 pairwise comparison matrix to account for an assessment not provided by an individual  
3 providing fewer assessments than the total possible number of assessments available for  
4 the set of alternatives.